

Supplementary Information

Six Continents PLC - Investment

£m	<i>H1 01/02</i>			<i>H1 00/01</i>		
	<i>Gross</i>	<i>Disposals</i>	<i>Net</i>	<i>Gross</i>	<i>Disposals</i>	<i>Net</i>
Hotels	183	(22)	161	134	(10)	124
Retail	146	(19)	127	173	(6)	167
Soft Drinks	16	(1)	15	15	(6)	9
Other	-	(2)	(2)	4	(19)	(15)
Group	345	(44)	301	326	(41)	285

Six Continents Hotels Cumulative Key Performance Indicators Owned/Leased & Managed Q2 01/02

	Owned & Leased						Managed					
	Occ %		ADR \$		RevPAR \$		Occ %		ADR \$		RevPAR \$	
	Actual	Growth	Actual	Growth	Actual	Growth	Actual	Growth	Actual	Growth	Actual	Growth
Inter-Continental	59.0%	1.1%	170.01	-12.8%	100.27	-11.1%	53.0%	-6.7%	132.18	-8.0%	70.10	-18.3%
Crowne Plaza	60.8%	-11.5%	106.27	-6.4%	64.64	-21.3%	58.1%	-6.3%	104.27	-12.5%	60.62	-21.1%
Holiday Inn	64.4%	-9.9%	83.15	-7.9%	53.56	-20.2%	59.8%	-6.8%	80.45	-4.6%	48.14	-14.3%
Express	-	-	-	-	-	-	51.9%	3.6%	74.74	1.5%	38.81	9.0%
Staybridge	60.5%	-4.1%	83.68	-6.1%	50.66	-12.0%	32.6%	0.0%	79.43	0.0%	25.90	0.0%
Total Americas	61.0%	-5.3%	117.22	-9.2%	71.48	-16.4%	58.1%	-6.4%	93.00	-8.3%	54.08	-17.5%
Inter-Continental	57.9%	-6.0%	143.79	-5.6%	83.23	-14.5%	52.6%	-1.5%	125.31	1.4%	65.96	-1.5%
Crowne Plaza	65.5%	-7.6%	98.09	-4.2%	64.28	-14.2%	66.1%	-3.9%	96.70	-8.8%	63.95	-13.9%
Holiday Inn	60.0%	-7.8%	87.86	-2.7%	52.75	-13.8%	53.6%	0.2%	67.46	6.0%	36.17	6.4%
Express	52.4%	3.7%	60.55	-9.9%	31.73	-3.0%	45.7%	1.4%	57.05	8.6%	26.09	12.0%
Total EMEA	60.3%	-7.2%	101.88	-3.7%	61.39	-14.0%	54.7%	-1.3%	105.49	2.9%	57.72	0.5%
Inter-Continental	68.8%	-6.3%	122.77	-11.9%	84.45	-19.2%	64.1%	-3.2%	117.66	-6.9%	75.37	-11.3%
Crowne Plaza	69.9%	-6.7%	83.34	1.2%	58.21	-7.7%	63.8%	-3.1%	54.54	-3.4%	34.79	-7.9%
Holiday Inn	72.9%	-2.9%	58.49	-2.5%	42.62	-6.2%	64.4%	1.5%	50.79	-3.2%	32.69	-0.9%
Express	-	-	-	-	-	-	50.3%	12.7%	62.71	-7.6%	31.54	23.4%
Total Asia Pacific	71.1%	-4.6%	80.99	-6.8%	57.58	-12.5%	65.1%	-0.4%	63.97	-5.8%	41.63	-6.4%

Six Continents Hotels Cumulative Key Performance Indicators Franchised & Total Q2 01/02

	Franchised						Total					
	Occ %		ADR \$		RevPAR \$		Occ %		ADR \$		RevPAR \$	
	Actual	Growth	Actual	Growth	Actual	Growth	Actual	Growth	Actual	Growth	Actual	Growth
Inter-Continental	50.5%	-7.0%	120.85	-4.4%	61.06	-16.0%	53.7%	-4.7%	139.74	-8.1%	75.11	-15.5%
Crowne Plaza	57.9%	-4.2%	96.11	-6.6%	55.67	-12.9%	58.2%	-5.6%	99.14	-8.8%	57.70	-16.8%
Holiday Inn	55.6%	-4.1%	76.64	-3.9%	42.60	-10.5%	56.1%	-4.3%	77.08	-4.0%	43.21	-10.9%
Express	56.7%	-1.5%	70.41	-0.4%	39.93	-2.9%	56.7%	-1.4%	70.45	-0.4%	39.92	-2.8%
Staybridge	60.1%	-1.1%	81.61	-3.8%	49.05	-5.6%	59.9%	-3.5%	82.58	-5.7%	49.44	-10.9%
Total Americas	56.0%	-3.4%	76.70	-3.4%	42.96	-8.9%	56.4%	-3.7%	79.58	-4.3%	44.84	-10.2%
Inter-Continental	73.0%	23.6%	81.49	-4.6%	59.46	41.1%	55.2%	-1.7%	128.12	-2.6%	70.76	-5.5%
Crowne Plaza	55.6%	-2.4%	97.89	2.4%	54.48	-1.9%	61.7%	-4.5%	97.63	-3.3%	60.24	-9.9%
Holiday Inn	59.8%	0.0%	68.55	-1.9%	40.99	-1.9%	59.2%	-2.1%	74.31	-1.7%	44.00	-5.1%
Express	66.4%	5.4%	67.17	1.1%	44.61	10.0%	64.3%	4.9%	66.40	0.8%	42.68	9.1%
Total EMEA	60.8%	1.3%	71.85	-0.9%	43.68	1.2%	59.1%	-1.7%	88.14	-1.2%	52.13	-4.0%
Inter-Continental	69.1%	-4.5%	133.97	-0.2%	92.52	-6.3%	66.3%	-4.1%	124.01	-5.3%	82.27	-10.8%
Crowne Plaza	72.3%	1.1%	86.56	1.6%	62.56	3.2%	66.7%	-2.8%	67.10	-2.3%	44.76	-6.2%
Holiday Inn	60.3%	-2.9%	63.00	-5.7%	38.01	-10.1%	64.2%	-0.2%	54.63	-4.4%	35.09	-4.7%
Express	57.0%	-5.4%	51.19	3.8%	29.16	-5.2%	54.8%	0.7%	54.66	1.9%	29.94	3.2%
Total Asia Pacific	65.0%	-2.9%	90.09	-1.8%	58.56	-5.9%	65.7%	-1.5%	72.39	-5.3%	47.53	-7.3%

Six Continents Hotels Cumulative Key Performance Indicators Owned/Leased & Managed H1 01/02

	Owned & Leased						Managed					
	Occ %		ADR \$		RevPAR \$		Occ %		ADR \$		RevPAR \$	
	Actual	Growth	Actual	Growth	Actual	Growth	Actual	Growth	Actual	Growth	Actual	Growth
Inter-Continental	58.3%	-6.6%	167.18	-19.2%	97.54	-27.4%	51.5%	-7.8%	129.78	-8.5%	66.79	-20.6%
Crowne Plaza	61.0%	-11.9%	108.54	-6.1%	66.18	-21.4%	56.6%	-9.6%	106.83	-14.6%	60.43	-27.1%
Holiday Inn	58.9%	-10.5%	81.49	-4.0%	48.01	-18.5%	56.7%	-7.9%	79.74	-5.6%	45.20	-17.2%
Express	-	-	-	-	-	-	50.5%	2.8%	77.20	18.6%	38.99	25.4%
Staybridge	58.7%	-3.8%	83.00	-7.0%	48.73	-12.6%	29.1%	0.0%	83.79	0.0%	24.38	0.0%
Total Americas	59.1%	-8.5%	118.07	-13.4%	69.77	-24.3%	55.6%	-8.2%	93.12	-9.7%	51.80	-21.4%
Inter-Continental	59.0%	-9.7%	139.31	-9.7%	82.17	-22.4%	49.3%	-3.9%	121.92	-2.6%	60.08	-9.8%
Crowne Plaza	65.4%	-10.5%	102.19	-1.1%	66.79	-14.8%	61.2%	-7.5%	96.89	-7.3%	59.32	-17.5%
Holiday Inn	61.5%	-8.8%	87.76	-3.3%	53.99	-15.4%	48.7%	-4.8%	66.43	3.7%	32.36	-5.7%
Express	52.4%	7.4%	60.20	-6.8%	31.52	8.6%	47.6%	0.9%	56.56	8.0%	26.93	10.0%
Total EMEA	61.3%	-9.2%	101.59	-5.2%	62.24	-17.5%	51.0%	-4.5%	102.52	-0.8%	52.24	-8.8%
Inter-Continental	66.9%	-9.8%	119.99	-16.3%	80.22	-27.0%	63.2%	-6.7%	122.46	-3.1%	77.41	-12.4%
Crowne Plaza	68.2%	-7.6%	82.13	-1.1%	55.98	-11.0%	63.4%	-5.1%	55.36	-2.9%	35.09	-10.1%
Holiday Inn	72.9%	-4.0%	58.45	-1.3%	42.58	-6.4%	64.9%	-0.2%	51.72	-3.5%	33.58	-3.7%
Express	-	-	-	-	-	-	56.0%	11.5%	64.68	-6.6%	36.24	17.4%
Total Asia Pacific	70.2%	-6.4%	79.65	-9.4%	55.91	-16.9%	64.7%	-2.8%	65.36	-4.8%	42.30	-8.8%

Six Continents Hotels Cumulative Key Performance Indicators Franchised & Total H1 01/02

	Franchised						Total					
	Occ %		ADR \$		RevPAR \$		Occ %		ADR \$		RevPAR \$	
	Actual	Growth	Actual	Growth	Actual	Growth	Actual	Growth	Actual	Growth	Actual	Growth
Inter-Continental	47.4%	-7.6%	116.75	-2.3%	55.39	-15.9%	52.0%	-7.5%	137.40	-11.5%	71.38	-22.6%
Crowne Plaza	55.6%	-6.6%	94.54	-6.7%	52.61	-16.6%	56.3%	-8.1%	99.04	-9.9%	55.77	-21.3%
Holiday Inn	54.1%	-5.1%	75.51	-4.0%	40.87	-12.3%	54.4%	-5.4%	75.97	-4.2%	41.33	-12.8%
Express	55.8%	-2.2%	69.85	0.0%	38.97	-3.9%	55.7%	-2.2%	69.91	0.1%	38.97	-3.7%
Staybridge	56.4%	0.0%	79.16	-1.0%	44.65	-1.0%	56.9%	-3.2%	81.09	-5.6%	46.15	-10.7%
Total Americas	54.6%	-4.4%	75.61	-3.4%	41.29	-10.6%	54.8%	-4.8%	78.62	-4.8%	43.11	-12.6%
Inter-Continental	66.9%	14.9%	81.12	-3.1%	54.28	24.6%	53.3%	-4.7%	125.21	-6.4%	66.69	-14.0%
Crowne Plaza	56.5%	-3.6%	95.63	-5.2%	54.06	-10.9%	60.5%	-7.1%	98.12	-4.5%	59.35	-14.6%
Holiday Inn	59.9%	-2.1%	68.75	-0.3%	41.21	-3.7%	59.2%	-4.2%	74.39	-1.2%	44.04	-7.8%
Express	67.0%	2.7%	67.12	1.6%	44.98	5.9%	64.9%	2.8%	66.30	1.4%	43.04	6.1%
Total EMEA	60.9%	-1.0%	71.72	-0.9%	43.70	-2.5%	58.6%	-4.1%	86.84	-3.2%	50.91	-9.6%
Inter-Continental	87.5%	10.8%	108.38	-20.6%	94.86	-9.4%	71.8%	-1.3%	116.46	-12.0%	83.57	-13.6%
Crowne Plaza	70.2%	-4.1%	86.53	0.1%	60.70	-5.4%	65.7%	-5.3%	67.37	-2.8%	44.28	-10.1%
Holiday Inn	61.6%	-3.4%	64.90	-2.6%	40.00	-7.7%	64.9%	-1.5%	55.68	-3.4%	36.16	-5.6%
Express	60.8%	-0.6%	53.25	2.9%	32.39	1.9%	59.2%	3.5%	56.86	0.7%	33.68	7.0%
Total Asia Pacific	70.4%	0.3%	85.05	-8.9%	59.90	-8.5%	66.7%	-2.5%	72.12	-6.7%	48.11	-10.1%

Six Continents Hotels - System Size at 31 March 2002

	Owned & Leased		Managed	Franchised		Total		
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Inter-Continental	9	3,936	15	4,659	19	5,142	43	13,737
Crowne-Plaza	7	2,761	23	7,870	72	19,412	102	30,043
Holiday Inn	8	2,665	59	17,580	1,092	201,305	1,159	221,550
Express	0	0	6	652	1,185	93,730	1,191	94,382
Staybridge	20	2,454	0	0	25	2,710	45	5,164
Other	0	0	14	2,725	0	0	14	2,725
TOTAL AMERICAS	44	11,816	117	33,486	2,393	322,299	2,554	367,601
Inter-Continental	14	4,947	45	13,809	12	3,451	71	22,207
Crowne-Plaza	13	3,338	14	3,795	23	5,863	50	12,996
Holiday Inn	90	15,367	35	6,413	209	31,947	334	53,727
Express	6	768	5	505	91	8,403	102	9,676
Other	6	2,635	2	664	4	1,305	12	4,604
TOTAL EMEA	129	27,055	101	25,186	339	50,969	569	103,210
Inter-Continental	3	1,119	14	5,078	6	3,116	23	9,313
Crowne-Plaza	4	838	15	5,728	5	1,720	24	8,286
Holiday Inn	10	2,047	46	12,476	28	4,499	84	19,022
Express	0	0	1	95	2	189	3	284
Other	1	202	20	3,893	1	127	22	4,222
TOTAL ASIA PACIFIC	18	4,206	96	27,270	42	9,651	156	41,127
Inter-Continental	26	10,002	74	23,546	37	11,709	137	45,257
Crowne-Plaza	24	6,937	52	17,393	100	26,995	176	51,325
Holiday Inn	108	20,079	140	36,469	1,329	237,751	1,577	294,299
Express	6	768	12	1,252	1,278	102,322	1,296	104,342
Staybridge	20	2,454	0	0	25	2,710	45	5,164
Other	7	2,837	36	7,282	5	1,432	48	11,551
TOTAL SYSTEM	191	43,077	314	85,942	2,774	382,919	3,279	511,938

Six Continents Hotels - Revenues H1 01/02

	<i>H1 01/02 \$m</i>	<i>H1 00/01 \$m</i>	<i>Growth on Last Year %</i>
AMERICAS			
Owned and leased hotels	214	280	-23.6
Managed & upscale franchise	75	421	-82.2
NA Midscale franchise	125	138	-9.4
Total AMERICAS	414	839	-50.7
EMEA			
Owned and leased hotels	490	378	29.6
Managed & franchised hotels	60	45	33.3
Total EMEA	550	423	30.0
ASIA PACIFIC	96	71	35.2
Revenue at actual rates	1,060	1,333	-20.5

Six Continents Retail - Outlet Numbers H1 01/02

	00/01	Disposals	Acquisitions	Conversions	H1 02
Restaurants					
Vintage Inns	179			11	190
Harvester	150		1	(2)	149
All Bar One	54			(1)	53
Toby Carvery	64			4	68
Innkeepers Fayre	16			0	16
Express by Holiday Inn	18		2	0	20
Browns	13		1	0	14
Alex (managed)	30		7	0	37
	524		11	12	547
Pubs & Bars					
It's a Scream	85			2	87
O'Neills	89	(1)	1	2	91
Ember Inns	110			21	131
Edwards	33		5	0	38
Hollywood Bowl	21		1	0	22
Goose	39		4	1	44
Arena	30			11	41
Flares	13			6	19
Sizzling pub company	23			46	69
	443	(1)	11	89	542
Total Branded	967	(1)	22	101	1,089
Pubs & Bars	968	(10)		(89)	869
Restaurants	118	(1)	1	(12)	106
Total Unbranded	1,086	(11)	1	(101)	975
Total Estate	2,053	(12)	23	0	2,064

Six Continents Retail - Sales and Profit Data H1 01/02

£m	Restaurant	Pubs & Bars	Total
Food Sales	174	53	227
Food Sales Mix %	54	11.5	28.8
Drink Sales	125	355	480
Total Sales	321	465	786
Operating Profit	45	101	146

Six Continents Retail - Current Estate

	<i>Unbranded</i>	<i>Branded</i>
Restaurants		
Sales/Week	£16.0k	£19.3k
Outlets	106	547
Pubs & Bars		
Sales/Week	£10.3k	£15.4k
Outlets	869	542

Six Continents Retail - Average Number of Trading Outlets

	<i>H1 01/02</i>	<i>H1 00/01</i>
Restaurants	617	583
Pubs & Bars	1,361	1,358