

Reconciliation between Interim Investor Report and the Annual Financial Statements for the 52 weeks ended 26 September 2020

	Final Investor Report £m	IFRS 16 Adjustments £m	Separately disclosed items £m	Financial Statements £m
Turnover	1093.2	(1.1)	0	1092
Operating costs	(991.6)	7.1	(66)	(1051)
Operating profit/(loss)	101.6	6.0	(66)	41
Add back: Separately disclosed items	0.0	0.0	66	66
Add back: Depreciation and amortisation	84.5	15.5	0	100
EBITDA	186.1	21.5	0	207

Separately disclosed items consist of those detailed in note 4 of the annual financial statements.

The IFRS 16 adjustments within operating profit are detailed below:

	£m
Include rent receivable	(1.1)
Include rent payable	22.6
EBITDA adjustment	21.5
Remove right-of-use asset depreciation	(15.5)
Operating profit/(loss) adjustment	6.0