



**Mitchells & Butlers plc**

Registered in England no. 4551498

27 Fleet Street, Birmingham, B3 1JP

Telephone +44 (0)121 498 4000

[www.mbplc.com](http://www.mbplc.com)

Ms Jane Moriarty

10 September 2021

Dear Jane

Appointment as Chair of the Audit Committee

This letter is to confirm, as discussed, your appointment by the Board on the recommendation of the Nomination Committee as chair of the Audit Committee with effect from 20 July 2021.

The additional fee of £12,000 per annum will be payable to you with effect from 20 July 2021. There will, therefore, be a “catch up” amount included in the next fees payment.

Yours sincerely

Greg McMahon

Company Secretary and General Counsel

Mitchells & Butlers plc



**Mitchells  
& Butlers**

Serving with pride, since 1898