

Reconciliation between Final Investor Report and the Annual Financial Statements for the 52 weeks ended 25 September 2021

	Final Investor Report £m	IFRS 16 Adjustments £m	Non-cash separately disclosed items £m	Government grant presentation £m	Financial Statements £m
Turnover	780.1	(1.0)	-	(7.5)	772
Other income	-	-	-	163.2	163
Operating costs	(736.2)	10.1	35.7	(155.7)	(846)
Operating profit	43.9	9.1	35.7	-	89
Add back: non-cash separately disclosed items	-	-	(35.7)	-	(36)
Add back: Depreciation and amortisation	75.5	14.2	-	-	90
EBITDA	119.4	23.3	-	-	143

Separately disclosed items consist of non-cash items detailed in note 4 of the financial statements.

Government grants relate to amounts received of £155.7m in relation to the Coronavirus Job Retention Scheme and £7.5m of Local Authority grants.

The IFRS 16 adjustments within operating (loss)/profit are detailed below:

	£m
Include rent receivable	(1.0)
Include dilapidation costs	1.9
Include rent payable	22.4
EBITDA adjustment	23.3
Remove right-of-use asset depreciation	(14.2)
Operating profit/(loss) adjustment	9.1