

## **FY 2016 - Outlet reconciliation**



	Total Managed	Franchised	Total MAB
Opening outlets (start FY 2016)	1,779	55	1,834
Transfers	(3)	2	(1)
Disposals	(15)	(1)	(16)
Acquisitions	7	1	8
Closing outlets (end FY 2016)	1,768	57	1,825

**Note:** Lodges attached to sites do not appear as a separate outlet.





Securitisation Restricted Payments Tests						
	Test	Actual (Relevant Year)	Headroom			
Free cash flow to debt service	1.3x	1.4x	£22m			
EBITDA to debt service	1.7x	1.9x	£38m			
Securitisation Covenants						
	Covenant	Actual (Relevant Year)	Headroom			
Free cash flow to debt service	1.1x	1.4x	£60m			
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Non-Securitised Facility Covenants					
	Covenant	Actual (Relevant Year)	Headroom		
Net debt to EBITDA	3.0x	0.09x	£54m		
EBITDAR to rent plus interest	2.0x	2.90x	£33m		

## FY 2016 - Securitisation profile



