



# Supplementary slides

Full Year Results 2013  
26 November 2013

# FY 2013 - Outlet numbers by market segment

**Special:**  
Market size £22bn

Browns 27  
Miller & Carter 29  
Country Pubs 314

**Upmarket social:**  
Market size £8bn

All Bar One 47  
Alex 40  
Castle 97  
Nicholson's 77

**Family:**  
Market size £5bn

Harvester 210  
Toby 154

**Heartland:**  
Market size £4bn

Crown Carveries 117  
Oak Tree Pubs 78  
Sizzling Pubs 220

**Everyday social:**  
Market size £2bn

Ember 130  
O'Neill's 49

Mitchells  
& Butlers

Note: Numbers next to the brands are Mitchells & Butlers outlet numbers by market segment as at the end of FY 2013  
Excludes 60 franchised or leased pubs

# FY 2013 - Outlet reconciliation



	Total MAB	Franchised	Total Managed
<b>Closing outlets (end FY 12)</b>	1,638	62	1,576
Transfers			
Disposals	(5)	(2)	(3)
Acquisitions	16		16
<b>Closing outlets (end FY 13)</b>	1,649	60	1,589

<b>Average trading pubs*</b>	<b>1,581</b>
<b>FY average weekly take*</b>	<b>£22.9k</b>

Note: Lodges attached to sites do not appear as a separate outlet  
 \* Managed sites only

# FY 2013 - Financial covenants summary



## Securitisation Restricted Payment Tests

	Test	Actual (Relevant Year)	Headroom
Free Cash flow to Debt Service	1.3x	1.6x	£60m
EBITDA to Debt Service	1.7x	2.0x	£55m

## Securitisation Covenants

	Covenant	Actual (Relevant Year)	Headroom
Free Cash flow to Debt Service	1.1x	1.6x	£97m
Net Worth	£500m	£1,616m	£1,116m

Note: Net Worth as at 28 September 2013



# FY 2013 - Securitisation profile

£ms

Securitisation profile  
Annual debt service

